

State of Oregon: Executive Branch Major IT Projects 2006-2014

In June 2014, staff members from Oregon’s Legislative Fiscal Office (LFO) reviewed historical Department of Administrative Services’ reports on State of Oregon Major IT Projects within the Executive Branch from January 2006 to May 2014. During that timeframe, seventeen (17) Executive Branch state agencies initiated sixty-six (66) Major IT Projects (generally - IT projects with values that exceed \$1M) that were formally overseen by third party quality assurance contractors. The following is a status summary of those projects (as of May 2014):

| Description | # of Projects |
|--|---------------|
| Active Projects | 16 |
| Completed Projects | 35 |
| On Hold Projects | 3 |
| Closed/Cancelled | 4 |
| Other Action (e.g. Name Change or Transition, Transferred, etc.) | 8 |
| Total # of Projects: | 66 |

A more detailed project list is attached and contains the following fields of information for each of the sixty-six (66) projects:

| Field | Description |
|--------------------------------------|---|
| # | Count of # of Projects |
| Agency | Agency Acronym (<i>a legend for agency acronyms is provided on page 2 of the attached report</i>) |
| Project Name | Name of the project |
| Project Start Date | The start date for the project listed on the first available report |
| Initial Report date | The date of the first available report for the project |
| Initial Est. Total Budget (\$) | The estimated total budget for the project listed on the first available report |
| Est. Budget (\$)Last Report | The estimated total budget for the project listed on the last known report for the project |
| Initial Report Est. Project End Date | The estimated project end date (or completion date) listed on the first available report |
| Est./Actual Completion Date | The estimated end date or the actual completion date for the project listed on the last known report for the project |
| Last Report Date | The last known report date for the project |
| Status as of Last Report | The status of the project (i.e. active, completed, on hold, cancelled, other) as of the last known report for the project |
| | |

**Source - Department of Administrative Services - Project Portfolio Reports*

State of Oregon: Executive Branch Major IT Projects - 2006-2014

| # | Agency | Project Name | Project Start Date | Initial Report Date | Initial Est. Total Budget (\$) | Est. Budget (\$) Last Report | Initial Report Est. Project End Date | Est./Actual Completion Date | Last Report Date | Status as of Last Report |
|----|---------|--|--------------------|---------------------|--------------------------------|------------------------------|--------------------------------------|-----------------------------|------------------|---|
| 1 | DAS | Computing and Networking Infrastructure Consolidation (CNIC) | March-04 | January-06 | \$ 43,730,292 | \$ 44,123,602 | June-07 | June-07 | August-07 | Completed |
| 2 | DAS | E-Government Program Transition Project | January-09 | February-12 | \$ 338,120 | \$ 338,120 | September-12 | 09/30/12 | November-12 | Completed |
| 3 | DAS | Enterprise Information Security | January-05 | January-06 | \$ 22,700,000 | \$ 14,588,566 | June-07 | January-09 | February-09 | Completed |
| 4 | DAS | (ORPIN Release 2 – Phase 6, 7, & 8) | June-05 | January-06 | \$ 3,300,000 | \$ 3,300,000 | December-07 | November-08 | November-08 | Completed |
| 5 | ODA | Pesticide Use Reporting System (PURS) | January-06 | March-06 | \$ 1,904,653 | \$ 1,875,999 | January-07 | January-07 | February-07 | Completed |
| 6 | DCBS | Statewide ePermitting Project – Phase I | July-07 | February-08 | \$ 4,614,315 | \$ 6,642,541 | June-09 | Transition | August-09 | Transition/Combined with Phase II |
| 7 | DCBS | Statewide ePermitting Project - Phase I & II | July-07 | November-09 | \$ 12,817,343 | \$ 12,817,343 | January-10 | June-11 | August-11 | Completed |
| 8 | DOC | Corrections Information System (CIS) Rewrite Phase 1 | June-06 | February-07 | \$ 946,236 | \$ 4,745,375 | August-07 | Closed | May-08 | Project Closed - Lack of Funding |
| 9 | ODE | Pre-Kindergarten through Grade 16 (PK-16) Integrated Data System (KIDS) | February-06 | March-06 | \$ 2,550,300 | \$ 2,550,300 | June-07 | April-07 | August-07 | Completed |
| 10 | ODE | Pre-Kindergarten through Grade 12 Integrated Data Systems Project - (KIDS III) | October-07 | August-08 | \$ 8,318,120 | \$ 6,838,139 | October-09 | January-10 | February-10 | Completed |
| 11 | OED | Identity & Access Management Project (I&AM) | June-10 | August-12 | \$ 3,547,245 | \$ 3,547,245 | August-12 | Cancelled | November-12 | Project placed on hold and then cancelled |
| 12 | OED | Office of Administrative Hearings Case Management Project (OAH Case Management) | October-10 | August-12 | \$ 2,299,466 | \$ 2,299,466 | March-13 | On Hold | May-14 | Project on hold - updating business case/plan |
| 13 | OED | Enterprise Document Management (Document Management) | October-10 | August-12 | \$ 6,842,266 | \$ 6,842,266 | April-13 | Cancelled | November-13 | Project placed on hold and then cancelled |
| 14 | OED | Oregon Payroll Reporting System (OPRS) | January-11 | August-12 | \$ 3,100,000 | \$ 3,735,190 | November-12 | On Hold | May-13 | Project on hold - updating business case/plan |
| 15 | DEQ | ACSIS/ICE Application Re-engineering | June-05 | January-06 | \$ 927,027 | \$ 1,492,822 | October-06 | 12/15/06 | February-07 | Completed |
| 16 | ODFW | Point of Sale Replacement Project | March-06 | June-06 | \$ 574,650 | \$ 574,650 | January-07 | August-07 | August-07 | Completed |
| 17 | ODF | Woods Accounting and Log Tracking Project (WALT) | August-11 | May-14 | \$ 3,061,346 | \$ 3,061,346 | November-15 | November-15 | May-14 | Active Project |
| 18 | DHS/OHA | Behavioral Health Integration Project (BHIP) | October-07 | May-09 | \$ 25,889,354 | \$ 25,889,354 | June-13 | November-14 | May-14 | Active Project |
| 19 | DHS | Electronic Death Registration System (EDRS) | April-05 | January-06 | \$ 2,100,000 | \$ 2,836,106 | July-07 | March-08 | August-07 | Completed |
| 20 | DHS | Electronic Birth Registration System (EBRS) | December-06 | August-07 | \$ 2,135,445 | \$ 2,466,000 | February-08 | September-08 | August-08 | Completed |
| 21 | DHS | Express Payment & Reporting System (eXPRS) | July-01 | January-06 | \$ 4,933,845 | \$ 4,933,845 | July-06 | March-06 | March-06 | Completed |
| 22 | DHS | Integrated Collection Management System | July-11 | May-12 | \$ 1,994,000 | \$ 2,166,000 | December-12 | June-13 | May-13 | Completed |
| 23 | DHS | Immunization Information System (IIS) | June-07 | February-10 | \$ 1,997,320 | \$ 2,054,522 | September-10 | October-12 | November-12 | Completed |
| 24 | DHS | Medicaid Management Information System (MMIS) | July-00 | January-06 | \$ 53,806,217 | \$ 80,762,791 | July-07 | 12/09/08 | February-09 | Completed |
| 25 | DHS | Statewide Automated Child Welfare Information System (SACWIS) | January-05 | January-06 | \$ 29,326,573 | \$ 41,861,415 | 2008 | Transition | December-07 | Name Change/Transition to ORKIDS |
| 26 | DHS | Oregon Kids (OR-Kids) - Formerly SACWIS | January-05 | February-08 | \$ 41,346,132 | \$ 71,659,869 | February-10 | April-13 | May-13 | Completed |
| 27 | DHS | CAF Self-Sufficiency Modernization (SSM) Program | September-08 | May-09 | \$ 3,999,866 | \$ 12,750,000 | June-11 | Transition | August-11 | Name Change/Transition to DHS Modernization |
| 28 | DHS | DHS Modernization Program (DHSM) | September-08 | November-11 | \$ 29,725,000 | \$ 35,290,970 | June-13 | Transition | November-12 | Name Change/Transition to Self Sufficiency Modernization |
| 29 | DHS | Self Sufficiency Modernization Program (DHSM) | September-08 | February-13 | \$ 35,290,970 | \$ 82,551,405 | June-17 | On Hold | May-14 | Project On Hold - Resources focused on CoverOregon Transition |
| 30 | OHA | Health Insurance Exchange Project (HIX-IT) | February-11 | November-11 | \$ 86,923,098 | \$ 86,923,098 | February-14 | Transfer | May-13 | Transferred to Cover Oregon |
| 31 | OHA | Health Information Exchange (HIE) | February-11 | August-12 | \$ 8,579,992 | \$ 8,579,992 | September-13 | December-13 | February-14 | Completed |
| 32 | OHA | MMIS 5010 | October-10 | November-12 | \$ 14,583,155 | \$ 19,753,672 | December-13 | December-14 | May-14 | Active Project |
| 33 | OHA | MMIS ICD-10 | June-10 | November-12 | \$ 13,603,966 | \$ 8,443,449 | May-14 | December-14 | May-14 | Active Project |
| 34 | OHA | MMIS Disaster Recovery | June-10 | February-13 | \$ 4,039,432 | \$ 4,350,919 | May-14 | December-14 | May-14 | Active Project |
| 35 | OHA | MMIS Transformed - Medicaid Statistical Information System (TMSIS) Project | November-12 | May-14 | \$ 2,416,670 | \$ 2,416,670 | May-14 | July-14 | May-14 | Active Project |
| 36 | OHA | WIC TWIST EBT | December-11 | February-14 | \$ 3,768,310 | \$ 3,768,310 | May-14 | November-14 | May-14 | Active Project |
| 37 | OHA | Community Outcome Management and Performance Accountability Support System (COMPASS) | January-12 | May-14 | \$ 4,000,000 | \$ 4,000,000 | February-15 | February-15 | May-14 | Active Project |
| 38 | OHA | Home Visiting Data System (HVDS) | October-13 | May-14 | \$ 1,301,006 | \$ 1,301,006 | March-15 | March-15 | May-14 | Active Project |
| 39 | DOJ | Child Support System Replacement (CSEAS2) | October-13 | August-13 | \$ 108,472,584 | \$ 108,472,584 | August-19 | October-20 | May-14 | Project end date updated to October 2020 on February 2014 Report |
| 40 | OLCC | OLCC Technology Modernization Package | July-06 | June-06 | \$ 3,605,039 | \$ 3,556,869 | June-07 | Cancelled | February-09 | Placed on Hold on 03/01/2009 and then Cancelled following rescission of expenditure limitation. |
| 41 | PERS | HB2020 Pension Administration System | September-03 | January-06 | \$ 10,128,718 | \$ 10,128,718 | January-06 | 01/30/06 | March-06 | Completed |
| 42 | PERS | RIMS Conversion Program (RCP) Pension Administration System | May-05 | January-06 | \$ 27,500,000 | \$ 39,651,232 | December-08 | 06/21/11 | August-11 | Pension reform caused rescoping/rebaselines of budget and schedule throughout the lifecycle of this project |

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|----|----------|--|--------------------|---------------------|--------------------------------|------------------------------|--------------------------------------|-----------------------------|------------------|--|
| 43 | DOR | Technology and Process Reengineering Program (TaPR) – Phase 1, Agency Readiness | April-09 | February-11 | \$ 2,440,653 | \$ 13,186,765 | June-13 | Transition | November-11 | Transition/Combined with Phase II |
| 44 | DOR | Technology and Process Reengineering Program (TaPR) – Phase 1 & 2 | April-09 | February-12 | \$ 1,969,180 | \$ 4,206,679 | June-13 | Transition | February-13 | Transition - to fully authorized CSR Project |
| 45 | DOR | Core Systems Replacement (formerly TAPR) | April-09 | May-13 | \$ 5,432,812 | \$ 70,860,960 | June-13 | June-19 | May-14 | Active Project - Initial budget, schedule & scope rebaselines occurred in November 2013. Current end date includes O&M through June 2019 |
| 46 | OSP/OEM | Oregon Wireless Interoperability Network (OWIN) Phase I – Design and Engineering | January-06 | June-06 | \$ 1,000,000 | \$ 1,000,000 | January-07 | January-07 | May-07 | Completed |
| 47 | OSP | Integrated Business Operations and Technology Transformation Project (CAD-RMS Replacement) | September-10 | May-11 | \$ 5,345,154 | \$ 5,592,434 | May-12 | 05/19/13 | May-13 | Completed |
| 48 | ODOT | Civil Rights Compliance Tracking (CRCT) | December-04 | March-06 | \$ 1,151,053 | \$ 1,320,858 | August-06 | 09/29/06 | November-06 | Completed |
| 49 | ODOT | Civil Rights Compliance Tracking Project | October-09 | August-11 | \$ 1,178,448 | \$ 1,532,528 | June-12 | August-12 | August-12 | Completed |
| 50 | ODOT | Migrate Trns•Port Project (TRN) | June-04 | January-06 | \$ 1,324,408 | \$ 1,324,408 | February-06 | 04/28/06 | June-06 | Completed |
| 51 | ODOT | Regional Trip Planner - Release 1.0 (RTP_R1) | July-02 | January-06 | \$ 2,498,139 | \$ 2,294,046 | January-07 | January-07 | February-07 | Completed |
| 52 | ODOT | Resource Management System (RMS – R2) | December-04 | January-06 | \$ 2,011,629 | \$ 1,248,070 | April-06 | 04/28/06 | June-06 | Completed |
| 53 | ODOT | Right of Way Data Management System (RWDMS) – Backfile Project | April-05 | March-06 | \$ 3,000,000 | \$ 3,000,000 | September-06 | 07/15/07 | August-07 | Completed |
| 54 | ODOT | Right of Way Data Management System (RWDMS - APS) – Acquisition Process Streamlining | January-08 | May-08 | \$ 3,663,890 | \$ 3,663,890 | June-09 | Transition | November-09 | Name Change Transition to RITS |
| 55 | ODOT | Right of Way Information Tracking System (RITS) | January-08 | February-10 | \$ 3,663,890 | \$ 7,500,000 | November-10 | June-14 | May-14 | Active Project |
| 56 | ODOT | Transportation Operations Center System -1 (TOCS-EM) Event Management | December-03 | January-06 | \$ 2,601,176 | \$ 5,367,282 | July-07 | 09/10/09 | November-09 | Completed |
| 57 | ODOT | TransInfo Project | July-07 | May-08 | \$ 2,500,000 | \$ 4,300,000 | July-09 | 07/21/11 | August-11 | Completed |
| 58 | ODOT | State Radio Project | April-10 | August-11 | \$ 209,400,000 | \$ 229,991,920 | June-15 | December-15 | May-14 | Active Project |
| 59 | ODOT | Fleet Information Management System | May-10 | August-11 | \$ 5,100,000 | \$ 3,700,000 | June-13 | 10/07/13 | November-13 | Completed |
| 60 | ODOT | Fuels Tax System Replacement | July-10 | November-11 | \$ 1,907,728 | \$ 3,417,367 | August-13 | June-15 | May-14 | Active Project |
| 61 | ODOT/DMV | REAL ID Act and Senate Bill 640 Legislative Compliance, a.k.a. Driver License Issuance (DLI) | November-05 | June-06 | \$ 10,456,800 | \$ 3,733,107 | September-08 | July-10 | August-10 | Completed |
| 62 | ODOT/DMV | Commercial Driver License Information System and Problem Driver Pointer System (CDLIS/PDPS) | October-05 | June-06 | \$ 2,000,000 | \$ 3,077,490 | September-07 | 12/09/10 | February-11 | Completed |
| 63 | ODOT/DMV | Automated Testing Devices (ATD) | September-07 | November-09 | \$ 1,475,000 | \$ 1,716,367 | June-11 | 12/31/11 | August-12 | Completed |
| 64 | ODOT/DMV | Microfilm Replacement | February-10 | August-10 | \$ 1,173,858 | \$ 4,517,347 | June-11 | June-17 | May-14 | Project scope, schedule, budget rebaselined to include Phase II in January/February 2014 |
| 65 | ODOT/DMV | Expanded Customer Numbers (ECN) | November-10 | February-11 | \$ 3,440,772 | \$ 2,043,000 | December-14 | January-14 | February-14 | Completed |
| 66 | ODOT/DMV | Driver License Issuance Replacement (DLIR) | August-12 | November-13 | \$ 1,921,100 | \$ 1,921,100 | September-17 | September-17 | May-14 | Active Project |

**Source - Department of Administrative Services - Project Portfolio Reports*

| Acronym | Agency Name |
|---------|--------------------------------|
| DAS | Administrative Services |
| ODA | Agriculture |
| DCBS | Consumer and Business Services |
| DOC | Corrections |
| OED | Employment |
| DEQ | Environmental Quality |
| ODFW | Fish and Wildlife |
| ODF | Forestry |
| OHA | Health Authority |

| Acronym | Agency Name |
|----------|---|
| DHS | Human Services |
| DOJ | Justice |
| OLCC | Liquor Control Commission |
| PERS | Public Employees Retirement System |
| DOR | Revenue |
| OSP | State Police |
| OSP/OEM | State Police/Emergency Management |
| ODOT | Transportation |
| ODOT/DMV | Transportation - Driver and Motor Vehicle Services Division |